

UKRI People Survey 2024: NERC - British Geological Survey report

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UK Research
and Innovation

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1. Background and methodology



Background and methodology

The UKRI People Survey was made available to all colleagues across UKRI via the following methods:

- Online survey emailed to work accounts
- The option of completing the survey over the telephone with one of the DJS Research project team

The survey was live between **22 April** and **17 May 2024**.

This report provides a summary of the results for **NERC - British Geological Survey**, with comparisons to the UKRI average.

The survey questions were designed in close consultation with colleagues across UKRI through focus groups and a user-testing pilot. The survey explored topics such as:

- Engagement
- Line management and senior leadership
- Learning and development
- Performance management
- Objectives and purpose
- Team working
- Pay and benefits
- Resources and workload
- Inclusion and fair treatment, discrimination, bullying and harassment
- Health, safety and wellbeing



A guide to this report

Rounding

Results are presented as whole numbers for ease of reading and interpretation. Rounding is performed at the last stage of calculation for maximum accuracy. Therefore, where results are presented as % (percent) positive, % (percent) neutral or % (percent) negative, there may be instances where the results do not total 100 percent.

% (percent) positive

Where results are shown as positive percentages (% positive), these are calculated by adding together positive responses (e.g. “strongly agree + agree”) and dividing by the number of respondents who answered the question.

Confidentiality

It is DJS Research's practice not to present the results of groups to the extent where the confidentiality of individuals may be compromised. Results for teams or departments where **fewer than 10 responses** have been received will not be presented in the reports. However, their data will still contribute to the scores for their council/area and the organisation overall.

Council/area labelling

Some questions within the survey asked colleagues to consider their council or area specifically and not UKRI as a whole. Throughout this report, where we show the term **[council/area]**, this indicates where a question was asked of a person's council or area and not UKRI as a whole.

2. Headline findings



Average scores per survey theme (1)

Engagement with UKRI 52 Difference to UKRI -6 Difference to parent* 0	Engagement with NERC 55 Difference to UKRI -11 Difference to parent* -4	My work 75 Difference to UKRI +1 Difference to parent* +1	Objectives and purpose 52 Difference to UKRI -9 Difference to parent* -4	My manager 78 Difference to UKRI 0 Difference to parent* 0
Support for managers 77 Difference to UKRI +5 Difference to parent* +4	My team 78 Difference to UKRI -2 Difference to parent* -1	Learning and personal development 58 Difference to UKRI +1 Difference to parent* +2	Pay and benefits 44 Difference to UKRI -2 Difference to parent* +1	Resources and workload 66 Difference to UKRI 0 Difference to parent* +1

The scores shown above are calculated by applying a weighting to each response on the 5-point agreement scale. This approach means that a score of 100 is equivalent to all colleagues saying strongly agree to all questions in the section, while a score of 0 is equivalent to all colleagues saying strongly disagree to all questions.

*Parent = NERC

Average scores per survey theme (2)

Inclusion and fair treatment	Health, safety and wellbeing	Senior leadership within UKRI	Senior leadership within NERC	Senior leadership within centre, institute, unit or division
72 Difference to UKRI -1 Difference to parent* +1	63 Difference to UKRI -4 Difference to parent* 0	51 Difference to UKRI -4 Difference to parent* 0	44 Difference to UKRI -16 Difference to parent* -6	63
Managing change	Organisational culture	Experienced discrimination	Experienced bullying or harassment	Please note, the figures for 'experienced discrimination' and 'experienced bullying or harassment' reflect the proportion of colleagues who have experienced these. As such, whereas a higher figure is positive for other theme scores, it's negative for these two.
50 Difference to UKRI -4 Difference to parent* -1	72 Difference to UKRI -2 Difference to parent* +1	7% Difference to UKRI 0 Difference to parent* 0	6% Difference to UKRI 0 Difference to parent* 0	

The scores shown above are calculated by applying a weighting to each response on the 5-point agreement scale. This approach means that a score of 100 is equivalent to all colleagues saying strongly agree to all questions in the section, while a score of 0 is equivalent to all colleagues saying strongly disagree to all questions.

*Parent = NERC

Comparisons to the UKRI average

Response rate: 44%

No. of responses: 275 of 628

Questions scoring most positively in comparison to the UKRI average	% (percent) positive	Difference to UKRI average (% point)
I can find the information I need to do my job effectively	75%	+7 ↑
I am able to access the right learning and development opportunities for my current role when I need them	67%	+5 ↑
I am satisfied with the total benefits package	49%	+4
I have the skills I need to do my job effectively	95%	+3
I am sufficiently challenged by my work	86%	+3

Note for interpretation

In the tables below, the right-hand column shows the percentage point difference between this part of the organisation and the whole of UKRI. The table on the left details those statements for which this part of the organisation compares most favourably to the organisation as a whole. The table on the right details those statements it compared least favourably.

Questions scoring least positively in comparison to the UKRI average	% (percent) positive	Difference to UKRI average (% point)
The Senior Leaders at [council/area] are sufficiently visible	10%	-48 ↓
The Senior Leaders at [council/area] keep me informed about issues that matter	15%	-38 ↓
I believe the actions of [council/area]'s Senior Leaders are consistent with UKRI's / [council/area]'s values	18%	-38 ↓
The communication we receive from [council/area]'s Senior Leaders is honest and open	15%	-37 ↓
I believe that Senior Leaders have a clear vision for the future of [council/area]	18%	-34 ↓

Comparisons to the 2023 People Survey

Questions improved the most since 2023	% (percent) positive	Difference to 2023 (% point)
I am satisfied with the total benefits package	49%	+24 ↑
I feel that my pay is fair for the work that I do	32%	+23 ↑
Compared to people doing similar work in other parts of UKRI, I feel my pay is reasonable	33%	+21 ↑
Compared to people doing a similar job in other organisations, I feel my pay is reasonable	20%	+17 ↑
I would recommend UKRI as a great place to work	56%	+15 ↑


Questions deteriorated the most since 2023	% (percent) positive	Difference to 2023 (% point)
I would feel confident challenging the way things are done across UKRI	16%	-7 ↓
As an organisation, UKRI adapts well to change	18%	-7 ↓
I believe that Senior Leaders have a clear vision for the future of [council/area]	18%	-7 ↓
The Senior Leaders at [council/area] are sufficiently visible	10%	-6 ↓
I have a clear understanding of [council/area]'s objectives	47%	-5 ↓

Note for interpretation

In the tables above, the right-hand column shows the percentage point difference between the 2024 and 2023 People Surveys.

Questions with the strongest responses

Strengths: What are colleagues most positive about?

Most positively scoring questions		% (percent) positive (net agree)
I have the skills I need to do my job effectively		95%
My manager trusts me to do my job effectively, whether or not I am working from the same location as them		93%
I am trusted to carry out my job effectively		92%
I am interested in my work		92%
My manager is considerate of my life outside work		91%

Areas of concern: What are colleagues most negative about?

Most negatively scoring questions		% (percent) negative (net disagree)
Compared to people doing a similar job in other organisations, I feel my pay is reasonable		61%
The Senior Leaders at [council/area] are sufficiently visible		51%
There are opportunities for promotion within my current role		44%
I feel that my pay is fair for the work that I do		43%
I would feel confident challenging the way things are done across UKRI		41%

Note: only agree/disagree scale questions asked to all colleagues are included in this analysis. Yes/no questions and agree/disagree scale questions not asked to all have been excluded to ensure consistent and like for like comparisons.

3. Employee engagement



Engagement with UKRI

			% (percent) positive difference				
<div><div></div> Strongly agree<div></div> Agree<div></div> Neither<div></div> Disagree<div></div> Strongly disagree</div>			% (percent) positive	% (percent) negative	Difference to UKRI average (% point)	Difference to NERC average (% point)	Difference to 2023 / 2022 (% point)
Engagement with UKRI index score*			52		-6 ↓	0	+2 / -1
I am proud when I tell others I am part of UKRI	<div><div>10%</div><div>37%</div><div>45%</div><div></div><div></div></div>		48%	7%	-16 ↓	-4	-1 / -4
I would recommend UKRI as a great place to work	<div><div>8%</div><div>48%</div><div>33%</div><div>7%</div><div></div></div>		56%	10%	-6 ↓	+5 ↑	+15 / +5
I feel a strong personal attachment to UKRI	<div><div>14%</div><div>47%</div><div>27%</div><div>9%</div><div></div></div>		17%	36%	-16 ↓	-4	-1 / -3
UKRI inspires me to do the best in my job	<div><div>20%</div><div>55%</div><div>16%</div><div>6%</div><div></div></div>		24%	21%	-16 ↓	-1	+1 / -4

Base: All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

*The employee engagement index is calculated by applying a weighting to each response on the 5-point agreement scale. This approach means that a score of 100 is equivalent to all respondents saying strongly agree to the four questions in the above table, while a score of 0 is equivalent to all respondents saying strongly disagree to all four questions.

4. Open text themes



What one change would improve your working life at UKRI? (coded themes from open text comments)

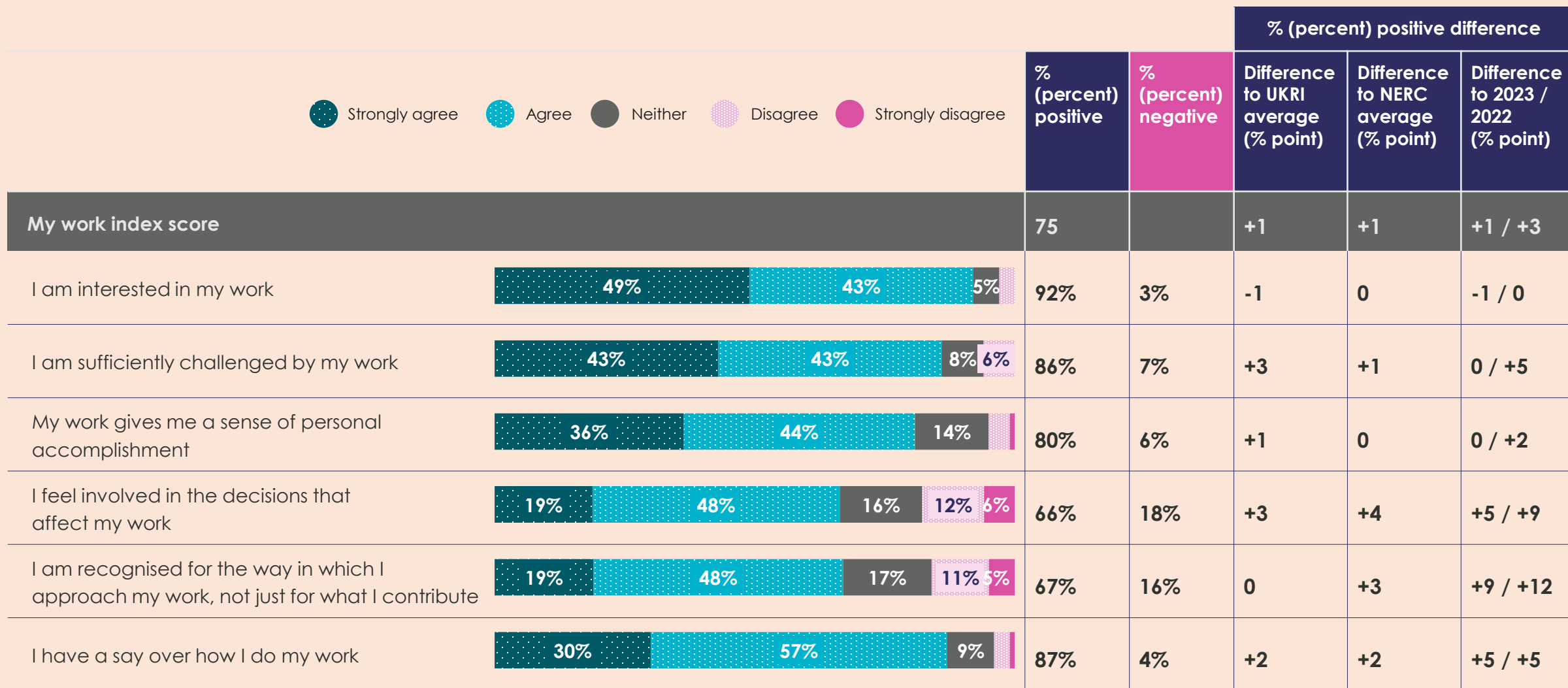


Base: All respondents. Only showing responses of 2% and above. 55% No comment.

5. All questions by survey theme



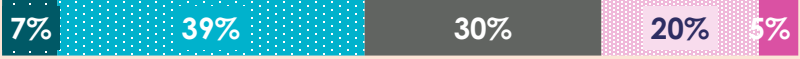



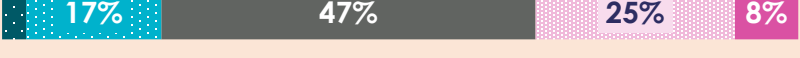


My work



Base: All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

Objectives and purpose

			% (percent) positive difference				
			% (percent) positive	% (percent) negative	Difference to UKRI average (% point)	Difference to NERC average (% point)	Difference to 2023 / 2022 (% point)
							
Objectives and purpose index score			52		-9 ↓	-4	-1 / -1
I have a clear understanding of UKRI's objectives			41%	26%	-15 ↓	-5 ↓	-1 / -4
I understand how my work contributes to UKRI's objectives			45%	24%	-15 ↓	-5 ↓	-3 / 0
UKRI motivates me to help it achieve its objectives			15%	35%	-13 ↓	-2	+3 / -1
I have a clear understanding of NERC's objectives			47%	23%	-21 ↓	-9 ↓	-5 / -9
I understand how my work contributes to NERC's objectives			51%	21%	-21 ↓	-10 ↓	-2 / -6
NERC motivates me to help it achieve its objectives			20%	33%	-28 ↓	-10 ↓	+1 / -4

Base: All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

My manager (1)

			% (percent) positive difference				
<div> <div>● Strongly agree</div> <div>● Agree</div> <div>● Neither</div> <div>● Disagree</div> <div>● Strongly disagree</div> </div>			% (percent) positive	% (percent) negative	Difference to UKRI average (% point)	Difference to NERC average (% point)	Difference to 2023 / 2022 (% point)
My manager index score			78		0	0	
My manager motivates me	<div> <div>35%</div> <div>38%</div> <div>18%</div> <div>7%</div> </div>		73%	9%	-2	0	+6 / +9
My manager is considerate of my life outside work	<div> <div>51%</div> <div>40%</div> <div>8%</div> </div>		91%	1%	+1	+1	+4 / +5
My manager is open to my ideas	<div> <div>47%</div> <div>41%</div> <div>8%</div> </div>		88%	4%	0	0	+2 / +6
My manager recognises when I have done my job well	<div> <div>45%</div> <div>39%</div> <div>11%</div> </div>		84%	5%	-1	0	+2 / +6
I receive regular constructive feedback on my performance	<div> <div>31%</div> <div>35%</div> <div>17%</div> <div>13%</div> </div>		66%	17%	-2	0	+5 / +5
My manager trusts me to do my job effectively, whether or not I am working from the same location as them	<div> <div>58%</div> <div>35%</div> <div>5%</div> </div>		93%	2%	0	-1	+3 / +2

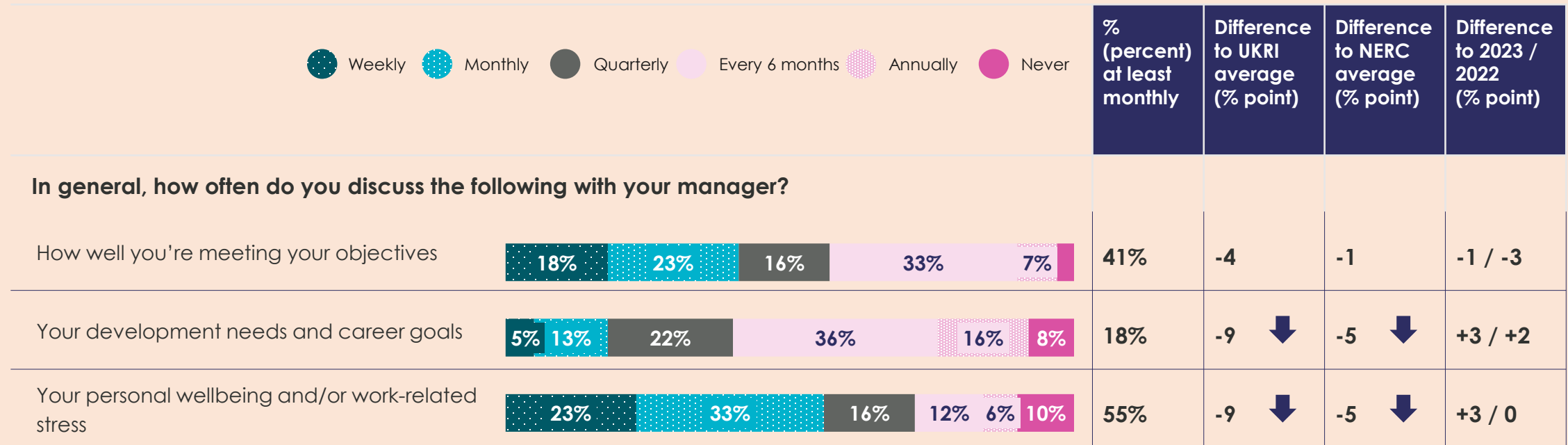
Base: All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

My manager (2)

			% (percent) positive difference				
<div><div><div>Strongly agree</div><div>Agree</div><div>Neither</div><div>Disagree</div><div>Strongly disagree</div></div></div>			% (percent) positive	% (percent) negative	Difference to UKRI average (% point)	Difference to NERC average (% point)	Difference to 2023 / 2022 (% point)
My manager index score			78		0	0	
I think that my performance is evaluated fairly	<div><div><div>40%</div></div><div><div>33%</div></div><div><div>22%</div></div><div><div></div></div><div><div></div></div></div>		74%	4%	-5 <div>↓</div>	-2	+1 / +6
I trust my manager to deal with poor performance effectively	<div><div><div>29%</div></div><div><div>40%</div></div><div><div>19%</div></div><div><div>8%</div></div><div><div></div></div></div>		69%	12%	-1	0	

Base: All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

Performance management



Base: All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

Support for managers

			% (percent) positive difference				
			% (percent) positive	% (percent) negative	Difference to UKRI average (% point)	Difference to NERC average (% point)	Difference to 2023 / 2022 (% point)
<div> <div>Strongly agree</div> <div>Agree</div> <div>Neither</div> <div>Disagree</div> <div>Strongly disagree</div> </div>							
Support for managers index score			77		+5 ↑	+4	+5 / +5
I feel confident in supporting the health, safety and wellbeing of the people I manage	<div> <div>35%</div> <div>55%</div> <div>7%</div> </div>		90%	3%	-1	+1	+2 / +1
I feel confident in addressing poor performance in my team	<div> <div>25%</div> <div>57%</div> <div>11%</div> <div>7%</div> </div>		82%	7%	+11 ↑	+7 ↑	+18 / +23
I receive, or have access to, the training I need in order to be an effective manager	<div> <div>23%</div> <div>61%</div> <div>11%</div> <div>5%</div> </div>		84%	5%	+14 ↑	+8 ↑	+8 / +7
I am confident in how to manage and support my team through change	<div> <div>26%</div> <div>63%</div> <div>9%</div> </div>		89%	2%	+11 ↑	+13 ↑	+6 / -


Base: All respondents who line manage or supervise others. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

My team

		% (percent) positive difference				
		% (percent) positive	% (percent) negative	Difference to UKRI average (% point)	Difference to NERC average (% point)	Difference to 2023 / 2022 (% point)
<div> <div>Strongly agree</div> <div>Agree</div> <div>Neither</div> <div>Disagree</div> <div>Strongly disagree</div> </div>						
My team index score		78		-2	-1	
The people in my team can be relied upon to help each other if we are under pressure	<div> <div>41%</div> <div>47%</div> <div>8%</div> <div></div> <div></div> </div>	88%	5%	-2	-2	+3 / +5
The people in my team work together to find ways to improve the quality of what we do	<div> <div>35%</div> <div>50%</div> <div>9%</div> <div></div> <div></div> </div>	85%	6%	-2	-1	+1 / +2
The people in my team work together to find ways to improve the efficiency of what we do	<div> <div>31%</div> <div>51%</div> <div>11%</div> <div>5%</div> <div></div> </div>	82%	7%	0	+1	

Base: All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

Learning and personal development

		% (percent) positive difference				
		% (percent) positive	% (percent) negative	Difference to UKRI average (% point)	Difference to NERC average (% point)	Difference to 2023 / 2022 (% point)
<div> <div></div> Strongly agree <div></div> Agree <div></div> Neither <div></div> Disagree <div></div> Strongly disagree </div>						
Learning and personal development index score		58		+1	+2	+4 / +4
I think my current job makes the most of my skills and strengths	<div> <div>19%</div> <div>49%</div> <div>13%</div> <div>16%</div> </div>	68%	19%	+2	+2	+14 / +13
I am able to access the right learning and development opportunities for my current role when I need them	<div> <div>15%</div> <div>52%</div> <div>23%</div> <div>8%</div> </div>	67%	10%	+5 	+4	0 / +1
Learning and development activities I have completed in the past 12 months have helped to improve my performance	<div> <div>15%</div> <div>37%</div> <div>32%</div> <div>12%</div> </div>	52%	16%	-2	+2	0 / +3
There are opportunities for me to develop in my career across UKRI	<div> <div>5%</div> <div>31%</div> <div>36%</div> <div>19%</div> <div>9%</div> </div>	36%	28%	-4	+2	+4 / +4
There are opportunities for promotion within my current role	<div> <div>21%</div> <div>30%</div> <div>27%</div> <div>17%</div> </div>	26%	44%	+2	+1	+5 / +6
Learning and development opportunities I have completed while working within UKRI are helping me to develop my career	<div> <div>8%</div> <div>40%</div> <div>33%</div> <div>13%</div> <div>7%</div> </div>	48%	20%	0	+4	+5 / +4

Base: All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

Pay and benefits

			% (percent) positive difference				
<div><div>Strongly agree</div><div>Agree</div><div>Neither</div><div>Disagree</div><div>Strongly disagree</div></div>			% (percent) positive	% (percent) negative	Difference to UKRI average (% point)	Difference to NERC average (% point)	Difference to 2023 / 2022 (% point)
Pay and benefits index score			44		-2	+1	+19 / +15
I feel that my pay is fair for the work that I do	<div><div>30%</div><div>25%</div><div>26%</div><div>17%</div></div>	32%	43%	-4	-1	+23 / +20	
I am satisfied with the total benefits package	<div><div>5%</div><div>44%</div><div>24%</div><div>17%</div><div>9%</div></div>	49%	26%	+4	+5 ↑	+24 / +21	
Compared to people doing similar work in other parts of UKRI, I feel my pay is reasonable	<div><div>31%</div><div>29%</div><div>23%</div><div>15%</div></div>	33%	38%	-5 ↓	+1	+21 / +17	
Compared to people doing a similar job in other organisations, I feel my pay is reasonable	<div><div>19%</div><div>19%</div><div>35%</div><div>26%</div></div>	20%	61%	-1	+3	+17 / +12	

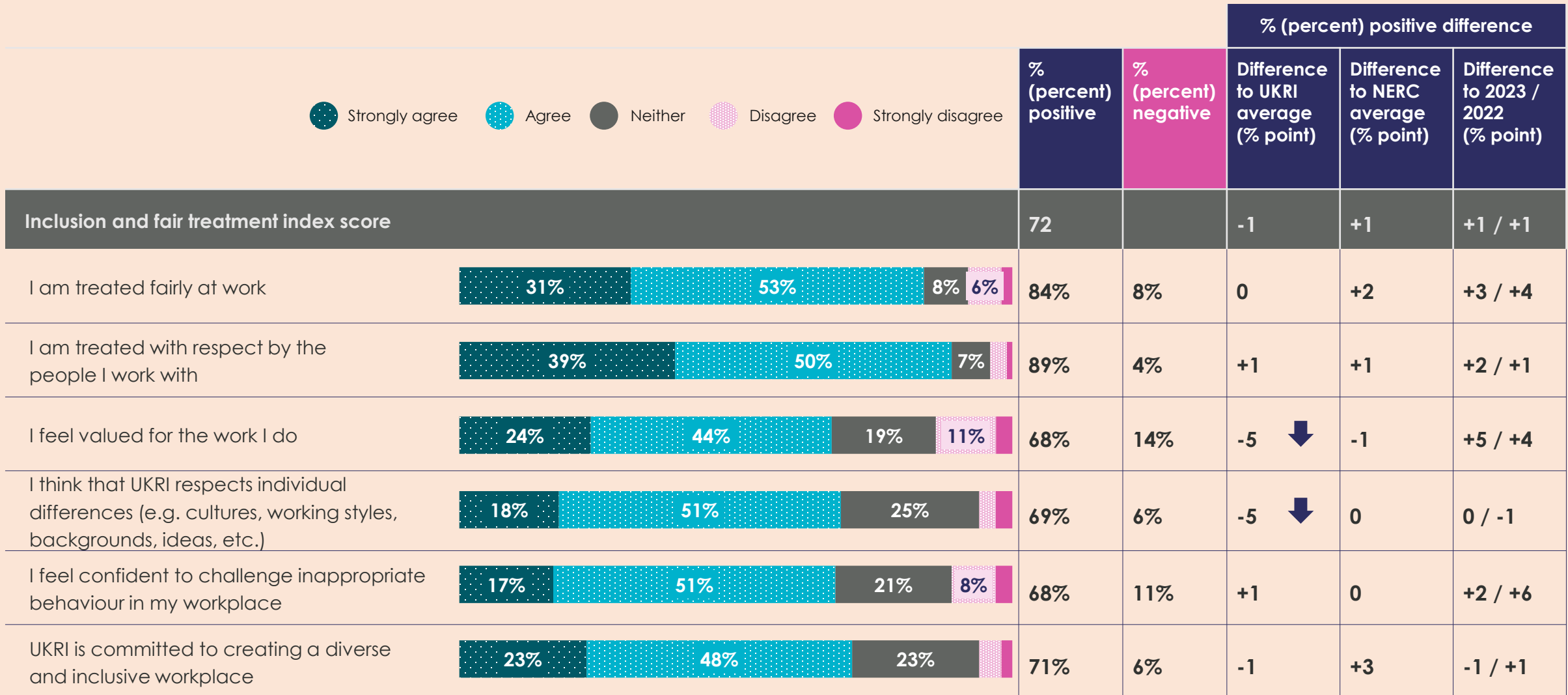
Base: All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

Resources and workload

				% (percent) positive difference				
<div><div></div> Strongly agree<div></div> Agree<div></div> Neither<div></div> Disagree<div></div> Strongly disagree</div>				% (percent) positive	% (percent) negative	Difference to UKRI average (% point)	Difference to NERC average (% point)	Difference to 2023 / 2022 (% point)
Resources and workload index score				66		0	+1	+2 / 0
I can find the information I need to do my job effectively	<div><div>7%</div><div>68%</div><div>16%</div><div>7%</div></div>	75%	8%	+7 ↑	+5 ↑	+4 / -1		
Organisational processes support me to work efficiently	<div><div></div><div>35%</div><div>32%</div><div>23%</div><div>6%</div></div>	39%	29%	0	+3	+2 / +1		
I have clear work objectives	<div><div>15%</div><div>64%</div><div>15%</div><div>6%</div></div>	79%	6%	-1	-1	+3 / +5		
I have the skills I need to do my job effectively	<div><div>29%</div><div>65%</div><div></div></div>	95%	3%	+3	+1	+3 / +4		
I have access to, or am able to access, the tools and equipment I need to do my job effectively	<div><div>16%</div><div>62%</div><div>15%</div><div>7%</div></div>	78%	7%	0	+1	-4 / -4		
I have a manageable workload	<div><div>7%</div><div>48%</div><div>19%</div><div>19%</div><div>7%</div></div>	55%	26%	-2	+3	+7 / +1		
I achieve a good balance between my work life and my private life	<div><div>12%</div><div>51%</div><div>21%</div><div>12%</div></div>	63%	16%	-5 ↓	+4	+2 / +2		

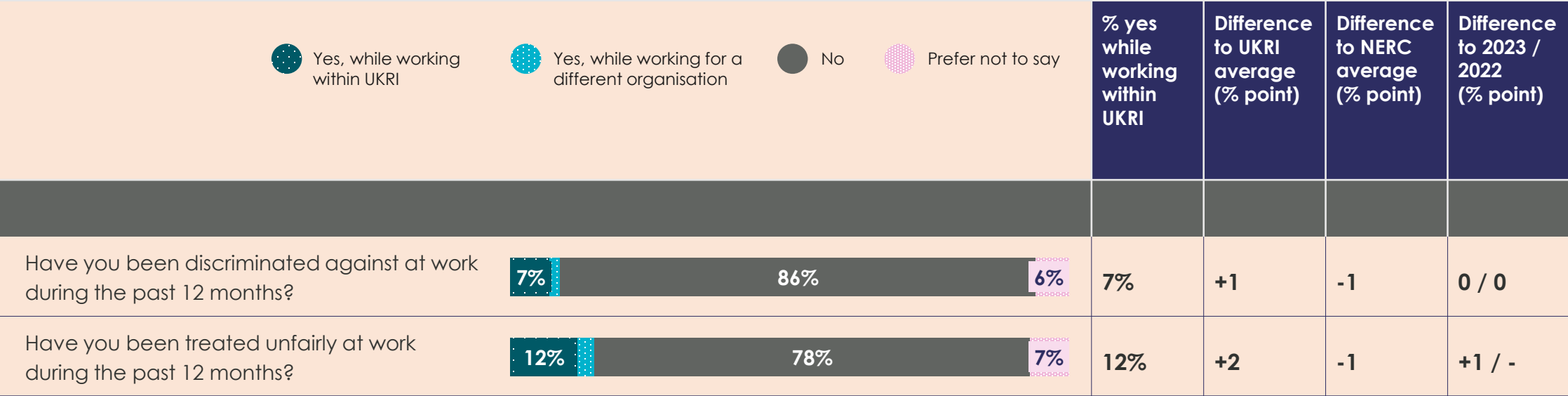
Base: All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

Inclusion and fair treatment



Base: All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

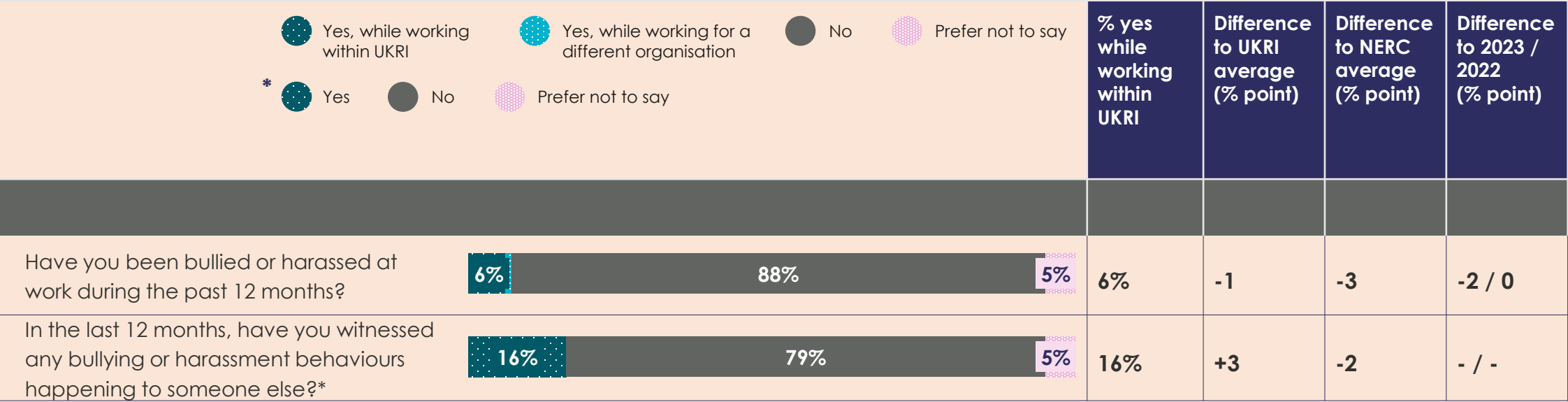
Discrimination and unfair treatment



Base: All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

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Bullying and harassment



Base: All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

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Health, safety and wellbeing (1)

			% (percent) positive difference				
<div><div>Excellent</div><div>Very good</div><div>Good</div><div>Fair</div><div>Poor</div></div>			% (percent) positive	% (percent) negative	Difference to UKRI average (% point)	Difference to NERC average (% point)	Difference to 2023 / 2022 (% point)
Health, safety and wellbeing index score			63		-4	0	+1 / -1
In general, how would you rate your overall mental health now?	<div><div>25%</div><div>29%</div><div>27%</div><div>14%</div></div>		59%	41%	-4	+1	+5 / +2
In general, how would you rate your overall physical health now?	<div><div>6%</div><div>26%</div><div>37%</div><div>22%</div><div>9%</div></div>		69%	31%	+2	+3	+5 / -2

Base: All respondents, excluding prefer not to say. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

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Health, safety and wellbeing (2)

			% (percent) positive difference				
<div><div><div>Strongly agree</div><div>Agree</div><div>Neither</div><div>Disagree</div><div>Strongly disagree</div></div></div>			% (percent) positive	% (percent) negative	Difference to UKRI average (% point)	Difference to NERC average (% point)	Difference to 2023 / 2022 (% point)
Health, safety and wellbeing index score			63		-4	0	+1 / -1
UKRI cares about my wellbeing	<div><div><div>40%</div></div><div><div>39%</div></div><div><div>9%</div></div><div><div>8%</div></div></div>	44%	17%	-8 ↓	+1	-2 / -8	
My manager creates a positive atmosphere at work which supports my health and wellbeing	<div><div><div>23%</div></div><div><div>47%</div></div><div><div>22%</div></div><div><div>5%</div></div></div>	70%	8%	-6 ↓	-2	+8 / +2	
During the last 12 months, I have felt unwell as a result of work-related stress*	<div><div><div>9%</div></div><div><div>31%</div></div><div><div>15%</div></div><div><div>28%</div></div><div><div>17%</div></div></div>	46%	40%	-4	+1	+2 / +1	
In the last 12 months, I have experienced work-related musculoskeletal problems (MSD)	<div><div><div>17%</div></div><div><div>12%</div></div><div><div>39%</div></div><div><div>29%</div></div></div>	68%	20%	-1	+3	+2 / +7	

Base: All respondents (*excluding prefer not to say). Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

Health, safety and wellbeing (3)

In the previous question you said that you had felt unwell as a result of work-related stress in the last 12 months. Which, if any, of the following do you think is or was the cause of your work-related stress?



Base: All respondents who have felt unwell due to work-related stress. Only showing top 10 answers.
9% Other, 0% Don't know, 0% Prefer not to say.

Senior leadership within UKRI (1)

		% (percent) positive difference				
				Difference to UKRI average (% point)	Difference to NERC average (% point)	Difference to 2023 / 2022 (% point)
		% (percent) positive	% (percent) negative			
<div> <div>Strongly agree</div> <div>Agree</div> <div>Neither</div> <div>Disagree</div> <div>Strongly disagree</div> </div>						
Senior leadership within UKRI index score		51		-4	0	-1 / -4
The Senior Leaders at UKRI are sufficiently visible	<div> <div>24%</div> <div>43%</div> <div>22%</div> <div>10%</div> </div>	25%	32%	-18 ↓	-7 ↓	-1 / -9
I believe the actions of UKRI's Senior Leaders are consistent with UKRI's values	<div> <div>25%</div> <div>66%</div> <div></div> <div></div> </div>	27%	7%	-13 ↓	-3	0 / -7
I believe that UKRI's Senior Leaders have a clear vision for the future of UKRI	<div> <div>27%</div> <div>59%</div> <div>9%</div> <div></div> </div>	28%	13%	-11 ↓	-3	-2 / -7
I have confidence in the decisions made by UKRI's Senior Leaders	<div> <div>21%</div> <div>56%</div> <div>14%</div> <div>8%</div> </div>	21%	22%	-12 ↓	-3	-4 / -12
The Senior Leaders at UKRI keep me informed about issues that matter	<div> <div>33%</div> <div>48%</div> <div>12%</div> <div>5%</div> </div>	35%	17%	-12 ↓	-3	-3 / -7



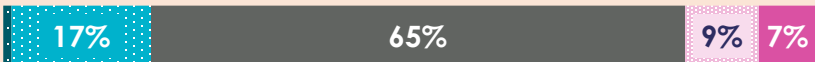
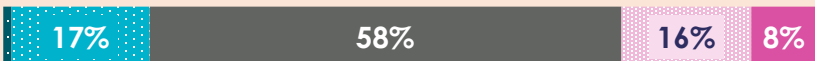
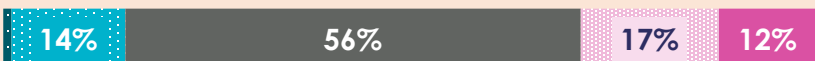
Base: All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

Senior leadership within UKRI (2)

		% (percent) positive difference				
				Difference to UKRI average (% point)	Difference to NERC average (% point)	Difference to 2023 / 2022 (% point)
		% (percent) positive	% (percent) negative			
Senior leadership within UKRI index score		51		-4	0	-1 / -4
The communication we receive from UKRI's Senior Leaders is honest and open		32%	11%	-12 ↓	-2	-3 / -10
I feel positive about the future of UKRI		33%	15%	-9 ↓	+2	0 / -4
I believe that UKRI's Senior Leaders will take action on the results from this survey		31%	21%	-6 ↓	0	-2 / -7
I think the Senior Leaders at UKRI took effective action on the results of the last survey in 2023		17%	18%	-7 ↓	+1	+1 / +1
The Senior Leaders at UKRI help me to understand the reasons and benefits that change will bring		17%	23%	-14 ↓	-5 ↓	-1 / -

Base: All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

Senior leadership within NERC (1)

			% (percent) positive difference				
			% (percent) positive	% (percent) negative	Difference to UKRI average (% point)	Difference to NERC average (% point)	Difference to 2023 / 2022 (% point)
							
Senior leadership within NERC index score			44		-16 ↓	-6 ↓	-2 / -5
The Senior Leaders at NERC are sufficiently visible			10%	51%	-48 ↓	-22 ↓	-6 / -5
I believe the actions of NERC's Senior Leaders are consistent with UKRI's / NERC's values			18%	17%	-38 ↓	-14 ↓	-3 / -8
I believe that Senior Leaders have a clear vision for the future of NERC			18%	24%	-34 ↓	-10 ↓	-7 / -7
I have confidence in the decisions made by NERC's Senior Leaders			15%	29%	-33 ↓	-11 ↓	-3 / -6

Base: All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

Senior leadership within NERC (2)

			% (percent) positive difference				
<div> <div>● Strongly agree</div> <div>● Agree</div> <div>● Neither</div> <div>● Disagree</div> <div>● Strongly disagree</div> </div>			% (percent) positive	% (percent) negative	Difference to UKRI average (% point)	Difference to NERC average (% point)	Difference to 2023 / 2022 (% point)
Senior leadership within NERC index score			44		-16 ↓	-6 ↓	-2 / -5
The Senior Leaders at NERC keep me informed about issues that matter	<div> <div>14%</div> <div>48%</div> <div>23%</div> <div>13%</div> </div>		15%	37%	-38 ↓	-14 ↓	-1 / -5
The communication we receive from NERC's Senior Leaders is honest and open	<div> <div>14%</div> <div>60%</div> <div>14%</div> <div>11%</div> </div>		15%	25%	-37 ↓	-12 ↓	-2 / -6
I believe that Senior Leaders at NERC will take action on the results from this survey	<div> <div>17%</div> <div>54%</div> <div>16%</div> <div>11%</div> </div>		19%	27%	-26 ↓	-8 ↓	-1 / -5
I think Senior Leaders at NERC took effective action on the results of the last survey in 2023	<div> <div>9%</div> <div>69%</div> <div>12%</div> <div>10%</div> </div>		9%	22%	-22 ↓	-5 ↓	-1 / -3
The Senior Leaders at NERC help me to understand the reasons and benefits that change will bring	<div> <div>11%</div> <div>59%</div> <div>19%</div> <div>11%</div> </div>		12%	29%	-30 ↓	-10 ↓	-2 / -

Base: All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

Senior leadership within centre, institute, unit or division (1)

		% (percent) positive difference			
		% (percent) positive	% (percent) negative	Difference to NERC average (% point)	Difference to 2023 / 2022 (% point)
<div> <div>● Strongly agree</div> <div>● Agree</div> <div>● Neither</div> <div>● Disagree</div> <div>● Strongly disagree</div> </div>					
Senior leadership within centre, institute, unit or division index score		63			+2 / +2
The Senior Leaders in my department are sufficiently visible	<div> <div>20%</div> <div>49%</div> <div>16%</div> <div>11%</div> <div>5%</div> </div>	69%	16%		-2 / -4
I believe the actions of my department's Senior Leaders are consistent with UKRI's / NERC's values	<div> <div>13%</div> <div>49%</div> <div>33%</div> <div></div> <div></div> </div>	62%	5%		+2 / 0
I believe that the Senior Leaders in my department have a clear vision for the future	<div> <div>15%</div> <div>47%</div> <div>28%</div> <div>7%</div> <div>5%</div> </div>	61%	11%		-2 / +14
I have confidence in the decisions made by my departmental Senior Leaders	<div> <div>13%</div> <div>40%</div> <div>31%</div> <div>10%</div> <div>6%</div> </div>	53%	16%		0 / +2

Base: All respondents in STFC, NERC BAS, NERC BGS, MRC (LMS, LMB, CFM, NATA, MLC, NC3Rs). Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

Senior leadership within centre, institute, unit or division (2)

			% (percent) positive difference			
<div><div><div>●</div> Strongly agree</div><div><div>●</div> Agree</div><div><div>●</div> Neither</div><div><div>●</div> Disagree</div><div><div>●</div> Strongly disagree</div></div>			% (percent) positive	% (percent) negative	Difference to NERC average (% point)	Difference to 2023 / 2022 (% point)
Senior leadership within centre, institute, unit or division index score			63			+2 / +2
My departmental Senior Leaders keep me informed about issues that matters	<div><div>20%</div><div>47%</div><div>20%</div><div>9%</div><div></div></div>	67%	12%		0 / +2	
The communication we receive from my department's Senior Leaders is honest and open	<div><div>20%</div><div>44%</div><div>26%</div><div>5%</div><div>5%</div></div>	64%	10%		+1 / +3	
I believe that the Senior Leaders in my department will take action on the results from this survey	<div><div>12%</div><div>38%</div><div>35%</div><div>10%</div><div>5%</div></div>	50%	15%		+6 / +7	
I think the Senior Leaders in my department took effective action on the results of the last survey in 2023	<div><div>7%</div><div>25%</div><div>52%</div><div>11%</div><div>5%</div></div>	32%	16%		+3 / +5	
The Senior Leaders at my department help me to understand the reasons and benefits that change will bring	<div><div>11%</div><div>37%</div><div>36%</div><div>9%</div><div>7%</div></div>	48%	16%		+4 / -	

Base: All respondents in STFC, NERC BAS, NERC BGS, MRC (LMS, LMB, CFM, NATA, MLC, NC3Rs). Note: data labels <5 percent not shown. Scores in the "difference" column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

Managing change (1)

			% (percent) positive difference				
<div><div></div> Strongly agree<div></div> Agree<div></div> Neither<div></div> Disagree<div></div> Strongly disagree</div>			% (percent) positive	% (percent) negative	Difference to UKRI average (% point)	Difference to NERC average (% point)	Difference to 2023 / 2022 (% point)
Managing change index score			50		-4	-1	
I feel that change is managed well in NERC	<div><div>15%</div><div>50%</div><div>25%</div><div>9%</div></div>		16%	35%	-19 ↓	-5 ↓	-1 / +4
I feel that change is managed well in UKRI as a whole	<div><div>17%</div><div>52%</div><div>21%</div><div>8%</div></div>		18%	30%	-5 ↓	+1	-3 / -2
As an organisation, UKRI adapts well to change	<div><div>17%</div><div>59%</div><div>16%</div><div>7%</div></div>		18%	23%	-7 ↓	-1	-7 / -8
When changes are made across UKRI they are usually for the better	<div><div>12%</div><div>63%</div><div>16%</div><div>8%</div></div>		13%	24%	-13 ↓	-3	-4 / -6
I understand the benefits of organisational change	<div><div>6%</div><div>45%</div><div>38%</div><div>8%</div></div>		51%	11%	-12 ↓	-6 ↓	
There is enough support to help me with organisational change	<div><div>24%</div><div>55%</div><div>15%</div><div>5%</div></div>		25%	20%	-11 ↓	-2	

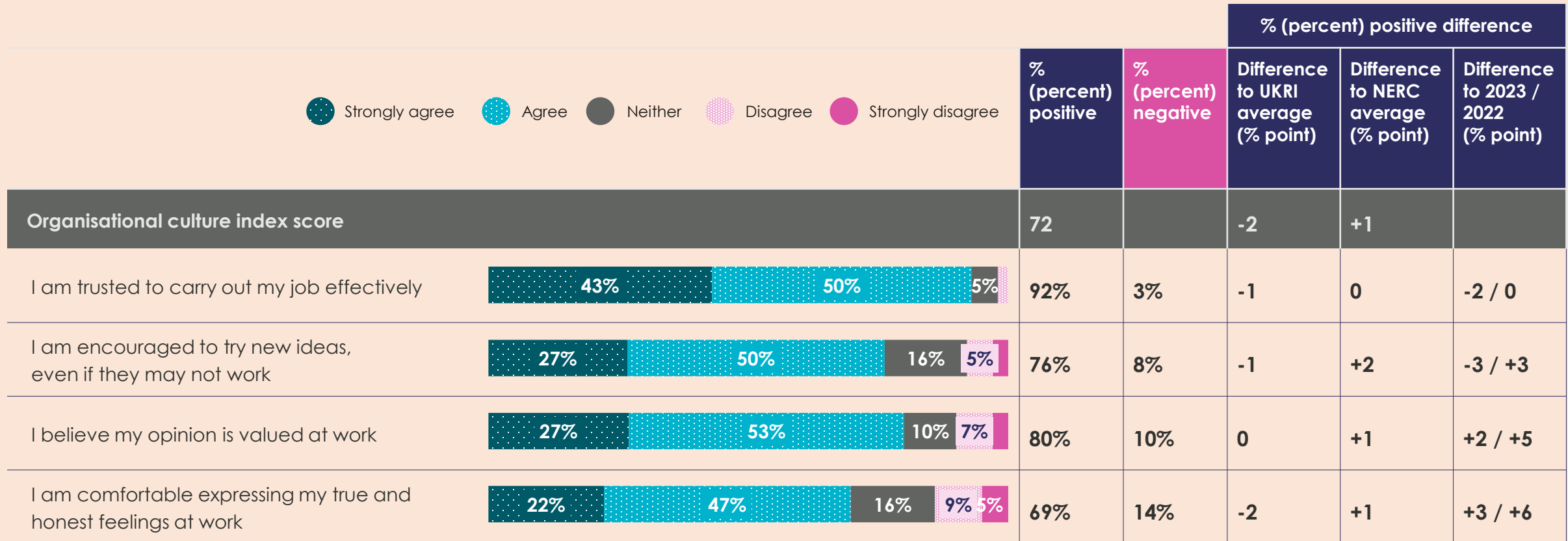
Base: All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

Managing change (2)

					% (percent) positive difference				
<div><div></div> Strongly agree</div> <div><div></div> Agree</div> <div><div></div> Neither</div> <div><div></div> Disagree</div> <div><div></div> Strongly disagree</div>					% (percent) positive	% (percent) negative	Difference to UKRI average (% point)	Difference to NERC average (% point)	Difference to 2023 / 2022 (% point)
Managing change index score					50		-4	-1	
I know where to find out information about our organisational change programme	<div><div></div> 20%</div> <div><div></div> 43%</div> <div><div></div> 26%</div> <div><div></div> 9%</div>				21%	35%	-18 ↓	-11 ↓	
I have the opportunity to contribute my views before decisions are made that affect me	<div><div></div> 23%</div> <div><div></div> 37%</div> <div><div></div> 25%</div> <div><div></div> 14%</div>				24%	39%	-2	+3	+2 / +4
I would feel confident challenging the way things are done across UKRI	<div><div></div> 13%</div> <div><div></div> 43%</div> <div><div></div> 29%</div> <div><div></div> 12%</div>				16%	41%	-14 ↓	-3	-7 / -14
I feel I adapt well to changes in our ways of working	<div><div></div> 7%</div> <div><div></div> 50%</div> <div><div></div> 37%</div> <div><div></div> 5%</div>				56%	7%	-13 ↓	-6 ↓	
I feel ready to accept changes in our ways of working	<div><div></div> 7%</div> <div><div></div> 48%</div> <div><div></div> 39%</div> <div><div></div> 5%</div>				54%	7%	-13 ↓	-7 ↓	

Base: All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

Organisational culture (1)



Base: All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

Organisational culture (2)

			% (percent) positive difference				
<div><div>Strongly agree</div><div>Agree</div><div>Neither</div><div>Disagree</div><div>Strongly disagree</div></div>			% (percent) positive	% (percent) negative	Difference to UKRI average (% point)	Difference to NERC average (% point)	Difference to 2023 / 2022 (% point)
Organisational culture index score			72		-2	+1	
In UKRI, people are encouraged to speak up when they identify a serious policy or delivery risk	<div><div>12%</div><div>43%</div><div>35%</div><div>7%</div></div>		55%	10%	-7 ↓	-1	-3 / -4
I can make mistakes at work and learn from them without them being held against me	<div><div>19%</div><div>50%</div><div>23%</div><div>6%</div></div>		69%	9%	-3	+3	
When it comes to discussions about work, I feel able to express opinions that are different from my colleagues	<div><div>17%</div><div>60%</div><div>13%</div><div>7%</div></div>		77%	10%	-1	+2	

Base: All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

Your plans for the future (1)

		% (percent) positive difference			
		% (percent) positive	Difference to UKRI average (% point)	Difference to NERC average (% point)	Difference to 2023 / 2022 (% point)
Which of the following statements most accurately reflects your current thoughts about working within UKRI?					++4 / +2
I'm planning to leave UKRI as soon as possible	<div><div></div></div>	3%	-1	0	-5 / -3
I'm planning to leave UKRI within the next 12 months	<div><div>12%</div></div>	12%	0	0	+1 / 0
I'm planning to stay working within UKRI for at least the next year	<div><div>33%</div></div>	33%	-6 ↓	-4	-8 / -9
I'm planning to stay working within UKRI for at least the next three years	<div><div>52%</div></div>	52%	+7 ↑	+4	+12 / +12

Base: All respondents. Note: data labels <5 percent not shown. Scores in the “difference” column show arrows to denote where the report score is at least **5 percent above** or **5 percent below** the comparator.

Your plans for the future (2)

You mentioned that you were planning to leave UKRI.

Which, if any, of the following have contributed to your decision to consider leaving UKRI?



Base: All respondents looking to leave in next year. 23% Other, 0% Don't know, 5% Prefer not to say.

For more information



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